

Funds Distribution Report

Recipient Organization:
University of Washington Tacoma Foundation

Address:
325 E D Street
Tacoma, WA 98421

Contact:
(253) 254-7030
<https://www.pugetsoundinstitute.org/collaboration/collaborative-leadership-project/>

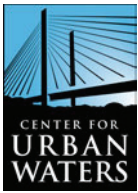
Organization's General Goals:
The University of Washington Puget Sound Institute provides analysis, research, and communication to advance the science of ecosystem protection. In addition to on-the-ground research, we prepare syntheses of emerging issues, conduct peer-reviews and hold study panels and workshops.

Date of Award:	Level:
2022 Q4	\$500 to \$2,500

For more information, please read the attached report from University of Washington Tacoma Foundation.

8802 27th Ave NE
Tulalip, WA 98271

TulalipCares.org



January 24, 2024

Marilyn Sheldon
Director
Tulalip Tribes Charitable Contributions
8802 27th Avenue NE
Tulalip, WA 98271-9694

Dear Ms. Sheldon:

I am pleased to provide this report on the Tulalip Tribes Charitable Contributions' [REDACTED] sponsorship of the Collaborative Leadership Project (code Q4 2022 14.2). The Project is hosted by the University of Washington's (UW) Center for Urban Waters/Puget Sound Institute (CUW/PSI), whose fundraising arm, the UW Foundation/UW Tacoma Advancement, is recognized as a 501(c)(3) charity by the IRS (*tax ID# 94-3079432, address: UW Tacoma Advancement, attn: Diana Lopez, 1900 Commerce Street, Box 358432, Tacoma, WA 98402*).

The Project is a unique partnership between UW CUW/PSI, TVW (Washington's award-winning public broadcaster), and more than 20 diverse governments (including eight tribes), foundations, academic organizations, and private individuals to preserve our state's 50-year history of collaborating to solve natural resource challenges, while ensuring we can continue to collaborate when appropriate and useful to resolving today's and tomorrow's challenges. CUW Board Chair Jim Waldo serves as Advisor/Co-Executive Producer, along with David Troutt from the Nisqually Tribe. Chair Willie Frank III from the Nisqually Tribe serves on the Project's Tribal Advisory Committee, alongside Doreen Maloney and Scott Schuyler from the Upper Skagit Tribe, Paul Ward from the Yakama Nation, Robert Whitener from the Squaxin Island Tribe, and Shawn Yanity from the Stillaguamish Tribe. More information on the Project is available at: www.pugetsoundinstitute.org/about/collaborative-leadership-project/.

Washington state is where multiparty collaborative governance on natural resource issues began. Collaborative approaches have led to many groundbreaking policy outcomes in Washington such as the Timber/Fish/Wildlife (TFW) and Forest & Fish agreements; Chelan Agreement for water resource management; Tribes & Counties Intergovernmental Cooperation Project; Puyallup Land Claims Settlement; watershed management in places like the Nisqually Basin; Columbia River Salmon Recovery Boards; Shared Strategy for Salmon Recovery in Puget Sound and its predecessors; Puget Sound Partnership; Walla Walla Water Management; Yakima Basin Integrated Plan; Columbia Basin Partnership Task Force; and others. As it approaches the 50-year mark, there is agreement this history is unique, and that capturing it is important for preserving our legacy and knowledge.

But it is perhaps even more important for what it can teach current leaders and the next generation (not to mention the rest of the country and world) about how to do this important and challenging work, and make this type of progress. And yet no such history exists to provide this guidance. No one has assembled the stories of the issues, outcomes, and impacts of these landmark collaborations. No one

UW Center for Urban Waters, 326 East D St, Tacoma WA 98421

has profiled the important figures involved, and added observations and insights about where we have been, and where we are going. This is the gap that the Collaborative Leadership Project is filling.

In 2023, the project has:

- Raised almost \$300,000 from more than 20 sponsors (see list on website and overview).
- Secured an outstanding videography partner (TVW).
- Created a Tribal Advisory Committee (see details above).
- Created a compelling introductory video describing the project, based on a set of proof-of-concept interviews (see project web page).
- Conducted one-to-two-hour oral history interviews with more than 50 remarkable leaders from across the State of Washington who have been involved in natural resource collaborations (see attached photos from a number of these interviews).
- Secured a permanent home for the oral history interviews at UW Libraries Special Collections, so they will be available to researchers, scholars, authors, historians, and the general public.
- Developed a draft outline and story arc for the documentary, drawn from the interviews.
- Explored opportunities and possibilities for regional short films on collaborative stories from parts of the state such as the Nisqually, Yakima, Walla Walla, or Puyallup basins, North Puget Sound, etc.
- Presented at an international conference and a national research retreat, to explore with colleagues and thought leaders how what we are learning can support and sustain collaborative leadership now and into the future.
- In addition to the many people already involved and mentioned above, the documentary and regional stories will impact many thousands of Washingtonians, as well as people in other states and around the world, as they learn how to solve complex policy challenges collaboratively and effectively, rather than remaining polarized and stalemated.

Moving forward, the project hopes to focus on:

- Initial and then final editing of the documentary film.
- Developing a marketing/distribution plan for the documentary.
- Exploring and pursuing opportunities for the regional stories mentioned above.
- Preparing and delivering the oral histories to UW Libraries.
- Delivering the finished documentary.
- Implement the marketing/distribution plan.
- Continuing to pursue funding in support of both current and future phases.
- Incorporating next generation voices focused on how collaborative leadership can help address the challenges we face today and in the future, such as Puget Sound protection, climate change, and social/environmental justice.
- Applying this newly-developed base of knowledge through forums, trainings, courses, research, and other tools and resources to build capacity, and sustain collaborative leadership.

We are very grateful to the Tulalip Tribes for supporting this important effort. We hope to have the opportunity to once again count you among the project's sponsors and supporters.

January 24, 2024
Marilyn Sheldon

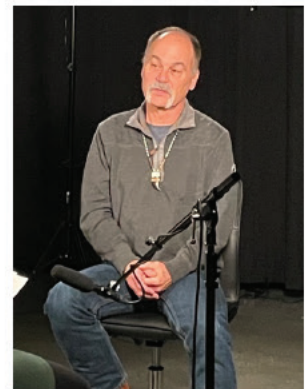
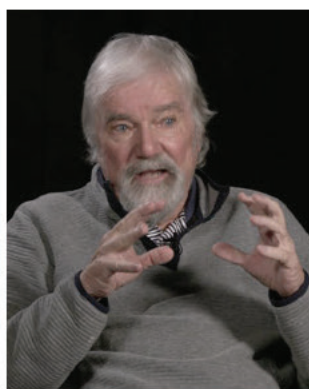
If you have any questions, you can reach me at mkern@uw.edu or 206.601.4766.

Sincerely,

A handwritten signature in blue ink, appearing to read "Michael Kern", with a long horizontal flourish extending to the right.

Michael Kern
Director of Special Projects
UWT Center for Urban Waters

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Several of the >50 Collaborative Leadership Project interviewees to date, including W. Ron Allen, Jim Anderson, Norm Dicks & Tim Thompson, Bob Drewel, Willie Frank III, Jim Wilcox & David Troutt, Christine Gregoire, Gary Locke, Doreen Maloney, Jim Peters, Ron Sims, Paul Ward, Bill Wilkerson, Daryl Williams, and Shawn Yanity